



2025-2026

# Pre-Budget Submission

**January 2025**

[melbournelegacy.com.au](http://melbournelegacy.com.au)



# Introduction

For over a century, Melbourne Legacy has proudly cared for the families of veterans who have given their lives or their health in service to our country. Melbourne Legacy is well known for providing best-practice welfare support to families of veterans through our unique case management model that delivers for all Victorians.

Our tailored service delivery model—designed to focus on tangible outcomes and bridge critical gaps in existing community and government support systems—continues to deliver evidenced impacts, ensuring a seamless pathway from crisis to stability for our 4,700 beneficiaries, including over 1,000 family members of veterans and over 3,000 widows.

The Royal Commission into Veteran Suicide has both heightened awareness and highlighted the complex support needs of the veteran community. This increased visibility has placed greater demand on our services, particularly among contemporary beneficiaries. Following the Royal Commission's announcement in July 2021, our referrals and the number of families

accessing our support has nearly doubled.<sup>1</sup>

In response to this rising demand, Melbourne Legacy is seeking the following support:

*Provide **\$2.31M (GST exclusive) in funding for Melbourne Legacy over 3 years (\$770,000 per year)** to support a service delivery model that enhances family wellbeing, reduces isolation, and builds long-term resilience among families of veterans. Funds will be ring-fenced for deployment of welfare and wellbeing programs, not administration, and will be used to establish a proof-of-concept model for a potential future rollout across all states.*

Operating within an increasingly challenging environment, we are balancing the growing cost-of-living pressures that affect donor funding, alongside rising demands on veteran support services following the Royal Commission.

Despite this, Melbourne Legacy remains committed to addressing the evolving needs of veteran families through innovative, strengths-based approaches that foster resilience and independence.

Melbourne Legacy leads innovation within the sector, evidenced by our commissioned research to identify and close service delivery gaps for families of veterans.<sup>1,2</sup> This research underpins our ongoing commitment to excellence and leadership in delivering meaningful, personalised support to those who have sacrificed so much for our nation. Our model is unique to Melbourne Legacy, and provides:

- **Comprehensive case management support** delivered by qualified social workers and mental health professionals using a psychosocial, strengths-based framework.
- **Referral pathways and advocacy** to ensure families access appropriate support from industry-leading specialist agencies.
- **Collaboration within the sector**, including colocation of the Solider On welfare team at Legacy House in Melbourne, and imbedded financial counselling, education, and literacy services delivered by Bravery Trust.
- **A focus on building self-reliance** through our 'hand-up, not hand-out' philosophy.
- **Case management support** to smaller Legacy Clubs throughout Victoria, to ensure equity of service delivery, irrespective of post code.

Melbourne Legacy is uniquely positioned to deliver enduring care to the families of veterans alongside the Australian Government. Partnering with Melbourne Legacy to deliver this model will honour our shared commitment to the service of our veterans by ensuring their families are supported, cared for, and empowered to thrive as defined on page 10 of the Defence and Veteran Family Wellbeing Strategy.

The time to act is now.

### Overview

This Budget Submission, developed with visibility and support from RSL Victoria exemplifies the opportunity for contemporary and innovative projects to be piloted at a State level and ensuring families of veterans can thrive in a post-Royal Commission environment (Appendix A).

This submission is also supported by other Capital City Legacy Clubs, particularly those making submissions, highlighting the need for targeted, strategic investment, ensuring the funds flow directly to beneficiary outcomes and services (Appendix B and C).



# Proposed 2025-2026 Budget measure:

Provide \$2.31M (GST exclusive) in funding for Melbourne Legacy over 3 years (\$770,000 per year) to support a service delivery model that enhances family wellbeing, reduces isolation, and builds long-term resilience among families of veterans. Funds will be ring-fenced for deployment of welfare and wellbeing programs, not administration, and will be used to establish a proof-of-concept model for a potential future rollout.



# The Need Keeps Growing...

Melbourne Legacy is a known and trusted provider that has never received recurrent government funding for the work we do in direct support of the Department of Veterans' Affairs (DVA). Our service delivery is funded through the generosity of our donors, the public, our bequestors, philanthropic organisations and grants. The complexity and depth of issues being faced by contemporary families of veterans is staggering, and the cost of supporting this grows daily. Many ex-service organisations, like Melbourne Legacy, who truly invest in ensuring the best outcomes for veterans and families of veterans, face rising challenges in continuing to provide these services without adequate government funding.

The Royal Commission represented a monumental effort by the defence community, with individuals bravely sharing their life stories and experiences, and we have seen a heightened awareness and demand for our services, as families of veterans seek additional support in response to its findings. This has been evidenced by the increase in numbers of

contemporary families accessing our support services. Between 2019 and 2021, prior to the announcement of the Royal Commission in July 2021, the number of contemporary beneficiaries increased by 45%.<sup>1</sup> During the Royal Commission process, this number surged to 81.9%, nearly doubling the demand for our services.

This growing demand was also reflected in the final figures for Melbourne Legacy's "Victorian Veterans Family Services (VVFS)" Royal Commission support project, funded by the Victorian State Government:

- **2,031** participants engaged through **43** group sessions and **22** programs, leading to **272** new referrals into Melbourne Legacy.
- Of those supported throughout the project, **57%** were returning beneficiaries, while **43%** were new referrals.<sup>3</sup>


In 2024 alone, Melbourne Legacy has invested \$1,494,863 to directly support veterans' families, delivering:

- Personalised support for **1,236** family members through expert case managers and our dedicated Legatee volunteer community.
- School supplies, school fees, and tutoring for **644** children and youth, ensuring the children of veterans are not disadvantaged.
- Community connections to enhance the social and emotional well-being of **2,905** widows.
- Events and essential community support for **234** family members living with a disability.
- Access to support services and programs for **4,885** individuals in total.

Research commissioned by Melbourne Legacy highlights the ongoing and future need for these services. There are approximately 27,760 contemporary veterans living in Victoria, out of a national total of 72,000. With approximately 6,000 individuals transitioning out of the ADF each year, the number of families and young people requiring support will only continue to grow.<sup>1</sup>

Melbourne Legacy is dedicated to providing the Government with a direct connection to the families of veterans, which will support the achievement of Guiding Principle #4 of the Defence and Veteran Family Wellbeing Strategy.





**Melbourne Legacy is uniquely positioned to deliver enduring care to the families of veterans, offering relief in times of trauma, connections to ease social isolation, opportunities to remember and honour loved ones, and the support needed to build brighter, more resilient futures.**



## Our Service Delivery Model

Melbourne Legacy's Case Management model is an innovative and proven service delivery framework that provides tailored, high-impact support to the families of veterans. Core to this model is a dedicated team of skilled case managers, program officers, and a pensions advocate, supported by professional supervision, an integrated financial counselling program delivered by another trusted ESO, and an organisational infrastructure that ensures responsive, effective, and sustainable services.

Our established relationships with government and other community service providers reduces service duplication, ensures that every dollar spent delivers meaningful impact and allows us to play a critical role in bridging the gaps in government support defined in the Defence and Veteran Family Wellbeing Strategy.<sup>10</sup> For example, we currently provide funding to families for the mandatory specialised diagnostic assessments needed to qualify for NDIS support. These assessments, typically required for children of veterans with ASD and ADHD, must be obtained through registered allied health professionals or paediatricians. There is no government funding available for this through NDIS, DVA, or Open Arms, leaving families unable to access NDIS without Melbourne Legacy intervention. By providing this level of support, we offer a crucial safety net beneath the service offerings of the Australian Government.

Our service delivery model offers a structured pathway from crisis to stability, with financial support only provided where there is a demonstrated need. Importantly, this support is always delivered alongside a structured plan to transition the family out of crisis and into a state of financial and emotional stability.

We take a holistic approach to service delivery and never close a case. If a beneficiary experiences challenges years later, we remain available to provide continued support, bridging the gap left by other services that often close after 12 or 24 months, and ensuring that no family is left behind in the system or exhibits welfare dependency.

In May 2022, we submitted a proposal to the Royal Commission outlining a partnership opportunity between Melbourne Legacy and the Australian Government to pilot a service delivery model in Australia, with the goal of scaling nationally. We were pleased to see that the detail in our submission aligns with the subsequent final report, and in particular, Recommendation 87, which advocates for the creation of a National Veteran Wellbeing Agency. Melbourne Legacy is already providing the level of support envisioned by this recommendation for families of veterans and we are well-positioned to continue leading the way.<sup>4</sup>

Our programs address key challenges identified in the recommendations from the Royal Commission into Veteran Suicide, including:

- Access to and availability of health, mental health, and support services.
- Navigating government claims, entitlements, and support systems.
- Support for families experiencing complex bereavement and financial hardship.
- Rehabilitative and protective factors to reduce the likelihood of worsening mental health conditions.
- The critical role of social connection in improving well-being.

In our submission, we provided evidence that our model is scalable, sustainable, and highly cost-effective. We are now seeking support from the government to fulfill this vision, that was subsequently reflected in the Royal Commission's recommendations. This will enable us to continue meeting the immediate needs of our community across Victoria, retain skilled staff, and invest a proof-of-concept model for a national rollout across the extensive Legacy network, ensuring consistent, high-quality support for families of veterans nationwide.

To ensure Melbourne Legacy can continue delivering outcomes for families of veterans,<sup>6</sup> we request funding to support:

### **Salaries and “on costs” for the Community Services Team**

The salary costs associated with the Community Services Team—The Community Services Manager, three Case Managers, and the Pensions Advocate—are directly tied to the critical, hands-on support we provide to veteran families. These positions are not administrative but are essential to the delivery of tailored, person-centred care that empowers families to thrive despite adversity. In a typical 90-day period, our team reaches out to, on average, one-third of the contemporary family members on our database, ensuring ongoing, proactive support of our over 1,000 family members.

### **Supervision Costs**

Supervision costs are a critical investment in safeguarding the wellbeing of our frontline staff, ensuring they are protected from vicarious trauma and burnout. Professional supervision provides essential support to mitigate the risk of trauma and triggers, especially in a lived-experience environment such as ours, and supports staff to process the emotional weight of their work while maintaining their capacity to deliver high-quality, compassionate care.

### **Provision of financial literacy programs and one-on-one counselling**

By equipping families with the tools and knowledge to understand their financial situations, we help them prioritise their spending in line with long-term goals, make intentional lifestyle decisions, and create savings plans that support ongoing stability. In collaboration with Bravery Trust, another trusted ex-service organisation, we ensure that families have access to a comprehensive support network, addressing both immediate needs and mitigating the risk of welfare dependency. By supporting families in making informed financial decisions, we also maximise the impact of our own welfare resources, ensuring that funding is directed where it is most needed and used efficiently to support those who require assistance.

### **Operational costs associated with the organisation and delivery of camps, family events, and peer-support programs.**

A key component of our service delivery is the structured and supervised camps, family events, and peer-support programs, which are designed to directly address social isolation, foster peer support, and strengthen family relationships. To ensure these initiatives are effectively delivered, Melbourne Legacy relies on the expertise and dedication of two part-time staff members who are responsible for coordinating and managing these activities. Their roles involve meticulous planning, logistics, and ongoing support to ensure that each event and program runs smoothly, providing lasting benefits to the families involved. By ensuring the successful delivery of these programs, their work is essential in improving connectedness and reducing the barriers to community engagement for our beneficiaries.

## How our Service Delivery Model Currently Supports the Defence and Veteran Wellbeing Plan Objectives.

**1.3.1** – Melbourne Legacy provides family-specific information on panels at Melbourne DMFS Transition Seminars.

**1.3.4** – DVA updated the ASP webpage for clearer, accurate, and family-focused information based on feedback from Melbourne Legacy.

**1.3.5**– Melbourne Legacy drove ASP policy reform alongside DVA Policy Team and the Veterans' Family Advocate Commissioner, resulting in Amendment Instruction 2024 on November 14, 2024.

**1.4.3** – Legacy has publicly supported recommendation 104 in its Royal Commission response, and committed to positively advocating for the implementation of this recommendation.

**1.5.4** - Melbourne Legacy contributed recommendations for a fit-for-purpose digital presence in the DVA Transition Guide Project.

**1.8.1** – Consistent feedback of the lived-experiences of our nearly 5000 beneficiaries to Government, both directly and indirectly.

**2.6.3** - Melbourne Legacy collaborated with the DVA team and Community Services Team on the DVA Transition Guide Project.

**2.6.5** – Provision of DV/IPV data to support the Female Veterans Strategy.

**2.6.6 & 2.12.2** – Escalation of concerns and incidents with the Open Arms program, resulting in systemic improvements and staff training.

**2.13.1** – Direct contribution to the Defence and Veteran Families Wellbeing Strategy through Melbourne Legacy representation at the Female Veterans and Families Forum in 2023 and 2024.

**3.1.1** – Melbourne Legacy letter to the Minister supporting the implementation of a National Defence and Veterans Families Day

**3.3.3**– Public support and commitment to advocating for implementation of recommendation 104.

**3.3.6** – Melbourne Legacy has been a consistent trusted voice for Victorian families of veterans for over 100 years.

**3.4.2** and **3.5.1** – Significant Policy reform achieved by highlighting family issues, resulting in Amendment Instruction 2024 and changes to communications that were fit-for-purpose for Australian families of veterans.

## Current Impact: Voices of Beneficiaries

Feedback from Melbourne Legacy's commissioned Social Impact Report<sup>5</sup> demonstrates the life-changing outcomes our programs deliver:

- **Social Connection**

*“Legacy’s events, camps, and outings have provided strong friendships and improved relationships for my family.”*

*“Volunteering with Legacy has given me purpose and connected me to a cause that matters.”*

- **Case Management**

*“My case worker always listens and tries to help me and my family... Legacy treats people with respect and shows they care.”*

*“Melbourne Legacy helped me more than all the other organisations put together.”*

- **Financial and Emotional Support**

*“Relief of financial stress... the support allowed me to focus on my therapy and improve my mental health.”*

*“Legacy’s backing in pushing claims gave me clarity on where I stood, which helped my mental health.”*

These outcomes not only highlight the immediate impact of Melbourne Legacy's programs in Victoria but also underscore the potential of this service delivery model to be adapted and scaled across Australia. Our service delivery model sets the benchmark for other clubs to emulate over time, and by addressing the diverse needs of families in metropolitan and regional areas, this model can bridge existing gaps in support and ensure consistency and equity nationwide.



# Budget Request Overview

Item	Funding Required for 1 year (\$AUD)	Funding Required for 3 years (\$AUD)
Salaries & on costs for the Community Services Team	\$567,941.06	\$1,703,823.18
Supervision Costs	\$17,860.00	\$53,580.00
Financial Counselling Program	\$59,600.00	\$178,800.00
Operational Costs of Delivering Programs	\$121,330.60	\$363,991.80
<b>TOTAL</b>	<b>\$766,731.66</b>	<b>\$2,300,194.98</b>

Melbourne Legacy's comprehensive, family-centred approach delivers significant social, emotional, and financial benefits to the families of veterans. Government support is essential to secure these outcomes, meet increasing community demand, and innovate for the future.

With a funding model based on certainty,

continuity, and outcomes, Melbourne Legacy will be well placed to continue to honour its commitment to those who have served by supporting the families they leave behind. We invite the government to partner with us to deliver a sustainable and impactful service delivery model that meets the needs of today's families of veterans to build their best future.



# The Royal Commission & Melbourne Legacy

The Royal Commission into Defence and Veteran Suicide, established on 8 July 2021 by the Governor-General, General the Honourable David Hurley AC DSC (Retd), was a landmark inquiry into systemic issues contributing to the high rates of suicide among Australian Defence Force (ADF) personnel. Over three years, the Commission engaged deeply with stakeholders, including Legacy—Australia’s only national organisation dedicated solely to supporting the families of veterans.

At the beginning of the Royal Commission, the Victorian Labor Government recognised the significant impact that the process would have on families, and selected Melbourne Legacy as the trusted service provider to support those affected. \$500,000 of funding support was provided from the Victorian State Government, which was matched by Melbourne Legacy who also provided \$500,000 worth of ‘in-kind’ support to establish the Royal Commission Support Project for Victorian Families of Veterans to help family members and support persons of veterans during the Royal Commission process.

***“The Royal Commission will be important but challenging for many veterans, and this extra funding will enable Melbourne Legacy to continue their incredible work supporting our veteran community” - Shaun Leane, Former Victorian Minister for Veterans***

As the Royal Commission progressed, Melbourne Legacy made two key submissions advocating for a family-centred approach to veteran wellbeing.<sup>4,6</sup> These submissions argued for families—spouses, children, parents and kin carers—to be treated as equal stakeholders in the development of support services. They also called for recurrent, sustainable funding models to ensure stability, rather than short-term grants that create service uncertainty.

Melbourne Legacy’s involvement, both at an organisational and individual level, offered critical insights drawn from its extensive history of service, and provided a unique perspective on the needs and challenges faced by the families of veterans.

The Royal Commission's Final Report, released on 9 September 2024, included 122 recommendations for systemic reform, covering mental health care, transition support, and institutional failures such as inappropriate behaviour and flaws in the military justice system. Melbourne Legacy's extensive involvement—through organisational submissions and direct support for families—ensured that the essential role of families in the veteran experience was both highlighted and championed.

On 22 November 2024, after the final recommendations were published, Legacy Australia submitted a formal response to government, that was drafted in partnership with Melbourne Legacy and the other Capital City Clubs, which highlighted several recommendations deemed essential for upholding the wellbeing and resilience of families affected by military service.<sup>7</sup>

In this response, we highlighted the profound and often unrecognised impact of military service on families. Spouses, children, and extended family members are frequently the primary caregivers, yet they remain under-represented in service design and policy decisions. Legacy argued for a fundamental shift to elevate families of veterans as key stakeholders, ensuring their voices inform the development of support services. By advocating for a family-centred approach, Legacy emphasised the need for holistic policy-making that integrates the needs of both veterans and their families into every stage of service delivery.

In particular, Legacy supported five key recommendations that will have the greatest effect on families during service, through the transition period out of the ADF and into civilian life:

- **Recommendation 77:** Develop a Suite of Postvention Resources in Collaboration with Stakeholders
- **Recommendation 87:** Establish a New Agency for Veteran Wellbeing
- **Recommendation 89:** Establish a National Peak Body for Ex-Service Organisations
- **Recommendation 103:** Improve Support, Communication, and Services for Defence Families
- **Recommendation 104:** Strengthen the Defence Family Advocate's Role

All of these recommendations were agreed to, wholly or in-principle, in the government's response.<sup>8</sup>

As the bridge between policy and the lived experiences of families, we provide essential feedback to inform, refine, and improve government initiatives. Melbourne Legacy's unique position, on the front line, allows us to act as a solutions-based partner—piloting innovative approaches, responding with agility to emerging issues, and ensuring that policies achieve their intended impact. This complements DVA's critical role as a policy and funding body, constrained at times by legislative frameworks and public sector processes.

Together, Melbourne Legacy and DVA create a stronger support system for veterans and their families. While DVA delivers essential entitlements and services, Legacy provides professional case management, community-based support networks, and tailored wellbeing services that adapt to individual circumstances. This partnership ensures families receive the right support, at the right time.



# The Future

## **Commit to Ensuring Access to Consistent Support for Families of Veterans, Regardless of Income or Postcode**

Legacy Clubs across Australia share a commitment to caring for families of veterans. With financial support from the government and practical assistance through a Melbourne Legacy model, a standardised service delivery framework can be developed that ensures that the 30,000 beneficiaries nationwide can access consistent, timely, and responsive support—regardless of income or location—across any of the 44 Legacy Clubs in Australia. Melbourne Legacy is aware that there is a National appetite for an Australia-wide service delivery rollout, and we are committed to advocating alongside government to expand and adapt our service delivery model into a framework that can be rolled out nationally across the Legacy Network, following evidence of a successful funding partnership between Melbourne Legacy and the Australian Government.

This would be a monumental step toward

improving the lives of the families of those who have served our country, building a more resilient, self-sufficient, and connected community where families can thrive in the face of adversity, regardless of postcode—one that has never been successfully achieved in the ESO sector for families of veterans.

The development of this framework must be a collaborative effort, co-designed with input from Legacy Clubs, and other key stakeholders, and include provisions for larger state-based and Capital City Legacy Clubs to support smaller Legacy Clubs, helping to address disparities in service delivery across the country as we scale.

Regional Legacy Clubs encounter a range of challenges that impact their operations, including variations in workforce dynamics, resource availability, and structural arrangements. These complexities should be celebrated, they also need to be considered, and tailored approaches that reflect the specific circumstances and needs of each region- this must be identified and incorporated into the roadmap.



The roadmap must also include the creation of a sustainable funding model, ensuring that Legacy Clubs in both metropolitan and regional areas have equal access to the resources, programs, and services they need. By scaling funding in line with Melbourne Legacy's successful service delivery model, this approach will guarantee that all families can access the same tailored services, preventing any family from being left behind.

Melbourne Legacy is committed to advocating alongside the government and the broader sector to build this roadmap, ensuring that every eligible family across Australia can access the support they need, where and when they need it.

#### Outcomes and Benefits:

- **Equitable Access:** Families across all postcodes will have access to the same services and supports, ensuring consistency and fairness.
- **Improved Wellbeing:** With the standardised service delivery model, families will have the resources to improve their financial stability, mental health, and social connections, leading to long-term benefits for the entire community.
- **Sustainability:** The scalable nature of the model will ensure that Legacy Clubs, no matter their location, will continue to operate effectively and the ability to leverage resources and collaborate to provide the necessary services as demand rises.
- **Efficient Use of Resources:** By creating a standardised model, the government's investment in this service delivery will ensure duplication is minimised and that funds are used most effectively.



# What the government must do now to make a 'real' difference

Melbourne Legacy offers a bold, actionable solution and future vision, designed to address the pressing needs of the families of veterans, post Royal Commission. Our best practice scalable model for mental health, financial literacy, and psychosocial wellbeing support aligns closely with governmental priorities, particularly its commitment to equity for all Australians and the enhancement of social policies, especially those within the NDIS.<sup>9</sup> Our work is proven and designed to deliver impactful, sustainable support to families—regardless of their postcode or income—and we are calling on the government to back this work and the funding it needs to thrive.

It's time for the government to act decisively to close the critical gaps in current veteran family services by supporting this unified, results-driven approach.

Families of veterans cannot afford to wait any longer. The findings of the Royal Commission demand immediate action, and veterans' families deserve tangible outcomes that prevent harm and foster resilience.

Melbourne Legacy is a highly regarded and reputable provider and has already made a significant investment to provide these vital services, but the current funding model is unsustainable.

Without government support, families risk losing access to the help they so desperately need

***The 2025–26 Federal Budget presents a defining moment for families of veterans.***

# Appendix A



Respected. Supported. Together.

Returned & Services League of Australia  
(Victorian Branch) Inc.

ANZAC House, 4 Collins Street  
Melbourne VIC 3000  
03 9655 5555  
www.rslvic.com.au

30 January 2025

To Whom It May Concern,

**Re: Letter of Support for Melbourne Legacy Club's 2025 Pre-Budget Submission**

On behalf of RSL Victoria, I am pleased to provide this letter of support for Melbourne Legacy Club's 2025 Pre-Budget Submission.

RSL Victoria and Melbourne Legacy are proud to have a solid and productive working relationship, together making a significant difference in the lives of veterans and the families of veterans, and we are jointly committed to ongoing collaboration in supporting the ex-service community across Victoria.

We have full confidence in the ability of the Melbourne Legacy Club to manage their programs effectively and achieve meaningful outcomes for the families of veterans, noting their history in delivering high-impact initiatives and their longstanding commitment to cause.

Yours sincerely,

A handwritten signature in black ink that reads 'S. Cattermole'.

Sue Cattermole

Chief Executive Officer  
RSL Victoria

# Appendix B



29 January 2025

To Whom It May Concern,

**Re: Letter of Support for Melbourne Legacy's 2025 Pre-Budget Submission**

On behalf of Legacy Western Australia, I am pleased to express our strong support for Melbourne Legacy's 2025 Pre-Budget Submission.

Melbourne Legacy has a proven history of delivering impactful programs that make a real difference in the lives of veterans' families. Their dedication and effectiveness in supporting the veteran community are well established, and we have full confidence in their ability to continue this important work.

It is essential to recognize that the major Capital City/State Legacy Clubs collectively support over 80% of Legacy beneficiaries nationwide, ensuring that any additional funding is directed toward those who need it most, rather than administrative overhead.

As part of this national network, Legacy Western Australia values our ongoing partnership with Melbourne Legacy and remains committed to working together to enhance support for veterans' families across Australia.

Yours Sincerely,

**Allison Stephens**  
CEO, Legacy Western Australia

**Legacy Western Australia**  
Supporting our veterans' families

**Co-Patrons:**  
His Excellency The Honourable Chris Dawson AC APM,  
Governor of Western Australia and Mrs Darrilyn Dawson

1130 Hay Street, West Perth WA 6005  
PO Box 1983, West Perth BC WA 6872  
**P:** (08) 9486 4900 | **E:** reception@legacywa.com.au

**[Legacy.com.au](http://Legacy.com.au)**  
ABN 11 972 196 014

# Appendix C



22<sup>th</sup> January 2025

To Whom It May Concern,

**Re: Letter of Support for Melbourne Legacy Club's 2025 Pre-Budget Submission**

On behalf of Legacy Brisbane, I am pleased to provide this letter of support for Melbourne Legacy Club's 2025 Pre-Budget Submission.

We have full confidence in the ability of the Melbourne Legacy Club to manage their programs effectively and achieve meaningful outcomes for the families of veterans, noting their history in delivering high-impact initiatives and their longstanding dedication to supporting the veteran community.

It should be noted that the large Capital City/State Clubs represent over 80% of the beneficiaries, nationally, and can guarantee that any support will flow directly to beneficiary outcomes, rather than administration.

Together, the Capital City/State Legacy Clubs make a significant difference to the lives of the families of veterans, and we are jointly committed to ongoing collaboration in supporting our Beneficiaries across Australia.

Yours sincerely,

Brendan Cox  
**Chief Executive Officer**  
**Legacy Brisbane**

**The Legacy Club of Brisbane Limited**

Supporting our veterans' families

*Patrons: Her Excellency the Honourable Dr Jeannette Young AC  
PSM, Governor of Queensland and Professor Graeme Nimmo  
RFD*

41 Merivale St, South Brisbane QLD 4101  
PO Box 3003, South Brisbane QLD 4101  
Phone: +61 (07) 3029 5600  
Fax: +61 (07) 3846 2093  
admin@legacybrisbane.org.au  
[legacy.com.au/brisbane](http://legacy.com.au/brisbane)  
ABN: 51 157 944 951 – ACN: 608 282 631

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## Contacts

### Advocacy Contact

Annabelle Wilson  
Chief Operating Officer  
Melbourne Legacy  
[annabelle.wilson@legacymelb.com.au](mailto:annabelle.wilson@legacymelb.com.au)

### Media Contact

Abby Wiverton  
Marketing Team Leader  
Melbourne Legacy  
[abby.wiverton@legacymelb.com.au](mailto:abby.wiverton@legacymelb.com.au)